



2020-2022 IMPACT REPORT

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Executive Summary

The Himan Brown Charitable Trust is a catalytic, philanthropic organization that makes charitable grants to qualified nonprofits. During the COVID-19 pandemic (the 2020, 2021, and 2022 fiscal years), the Himan Brown Charitable Trust (HBCT) donated over \$15.46 million to organizations. Donations and grants increased significantly with each year, totaling approximately \$4.48 million in 2020, \$5.11 million in 2021, and \$5.68 million in 2022. A list of 47 HBCT grantees were given to the research team to begin the impact analysis. The organizations in which HBCT donated to ranged in geographic location, size, revenue, donation amount, mission, and target population.

Organizational Analysis

- 44.7 percent of the 47 organizations were in New York, while 36.2 percent were in Florida and 14.9 percent in Washington D.C.
- The highest revenue among the 47 organizations was \$1,385,684,376 (St. Jude's Research Hospital in 2022), while the lowest was \$64,854 (ArtWorks NYC in 2020).
- Nine organizations focused on Human Services (19.2 percent), while 6 focused on Youth Development and 6 on Philanthropy, Voluntarism, and Grantmaking.

To understand the impact of the funding given to these organizations, Florida International University's Jorge M. Perez Metropolitan Center, in collaboration with the Key Biscayne Community Foundation, conducted interviews with HBCTs grantees. Utilizing the list of 47 grantees, the research team began outreach and interview scheduling over the course of two months. Twenty-four interviews were completed with HBCT grantees by the end of March 2024. One interview

was conducted with the Children's Trust, an organization that works in the same capacity as the Himan Brown Charitable Trust and the Key Biscayne Community Foundation, to discuss the importance of collaboration and partnerships. In addition to the interviews, the research team at the Metropolitan Center compiled secondary research on each organization, including organizational description, nonprofit identification data, and the revenue and expenditures listed on each organization's Internal Revenue Services (IRS) 990 form. To categorize the organizations, the research team used the major and secondary levels of National Taxonomy of Exempt Entities (NTEE) Codes, a taxonomy code system used for nonprofit organizations. The analysis covers the Himan Brown Charitable Trust's fiscal years of 2020, 2021, and 2022, which run from April 1st to March 31st.

Interviewed Organizations

- Six interviewed organizations (24 percent) focused on Youth Development, while 5 (20 percent) focused on Philanthropy, Voluntarism, and Grantmaking.
- The highest revenue was the UJA Federation of NY's \$293,986,000 in 2022, compared to the lowest revenue of \$100,000 (South Florida Youth Foundation in 2022).
- The highest individual grant made was \$600,000 (2020) and the lowest was \$3,500 (2021).
- Fourteen of the interviewed organizations received grant funding in all three fiscal years.

Historically, HBCT has funded organizations that support education, arts, economic well-being, and other community issues. The interviews conducted reflected this pattern, with over a third of the interviewed organizations focusing on education and youth development. Organizations categorized as "Philanthropy, Volunteerism, and Grantmaking" had the highest total revenues and totaled grants during the three analyzed fiscal years.

Interview Results

- Main challenges pre-pandemic: staffing, funding, and volunteer recruitment.

- Main challenges during the pandemic: funding, social distancing/isolation, and food insecurity within communities served.
- Ten organizations mentioned having to move their programming to virtual platforms.
- Seven organizations explained how they provided new services such as food distributions, vaccine sites, and mental health services.
- Four organizations stated that the pandemic heavily impacted their funding.

Given the interviews aimed to assess the impact of HBCT funding during the pandemic, the questions began with inquiring about the organization's services and challenges pre-pandemic. Ten organizations mentioned how staffing (recruiting and maintaining both paid and volunteers) was a major issue before the pandemic. The lack of continuous, committed, or reliable multi-year funding impacted their ability to be attractive to and maintain employees. When the representatives were asked how the pandemic impacted their ability to work, switching to virtual programming was the main answer. No organization mentioned firing staff members. Only one discussed a reduction in annual salaries. Loss of funding, increased awareness of mental health needs, and exacerbated societal issues, causing a greater need for services, were among the other mentioned pandemic-related challenges. As a result, organizations transitioned their services to include programming that met new or increased needs of their communities, including offering or delivering food and hot meals. Organizations that served children or college students expressed how social distancing and isolation brought awareness to the mental health needs of their students, resulting in the organizations providing mental health counseling or training staff members to address these needs.

Almost all organizations expressed how beneficial their partnership with HBCT was since HBCT was receptive to new services and programming.

- Seven organizations interviewed mentioned that HBCT funding supported one or more

specific programs, while the remaining discussed how the funding supported the whole organization or general operations.

- Six organizations mentioned that HBCT supported new programming, including mental health services and food distributions.
- Organizations praised HBCTs unrestricted funding, stating that the funding allowed the organizations to sustain other programs or general operations without "red tape."
- Organizations also discussed how the flexibility of the funding and the nature of "trust-based philanthropy" aided in their work throughout the pandemic.

One of the main takeaways from the interviews included the nature and importance of HBCT funding. HBCT provided funding throughout the pandemic to support unique programming like *God's Love We Deliver's Breast Cancer Program* and general operations at organizations such as the *Ronald McDonald House of the Greater Hudson Valley*. Amid the crisis, every organization praised the support from the Himan Brown Charitable Trust. The praise focused primarily on the unrestricted nature of the grants and Mr. Richard Kay and HBCT's "trust-based philanthropy." During a time of need, change, and uncertainty, the interview organizations explained how HBCT trusted its grantees to do the work they intended and created a low-pressure environment to report spending and grant allocations. Other praises discussed HBCTs ability to connect personally with the communities it donates to by making regular visits, engaging with the staff and volunteers, and pushing each organization to look beyond its mission to provide additional services during the pandemic.

The following report discusses in further detail the impact of the Himan Brown Charitable Trust's funding during 2020 and 2022. The report analyzes each of the grantees by focus and target population, discussing the outcomes of the interviews and the outlooks on each relationship with HBCT.

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Methodology

Secondary Data

The research team collected secondary data on all funding recipients, including organizational description, nonprofit identification data, and the revenue and expenditures listed on each organization's Internal Revenue Services (IRS) 990 form. These 990 forms were accessed through GuideStar, a comprehensive database that collects publicly available information on nonprofits in the United States. With the secondary data, the research team created an organizational landscape file to compare the types of organizations the Himan Brown Charitable Trust funded. The organizational analysis included 47 organizations, primarily across Florida, New York, and Washington D.C.

Interviews

To begin outreach, representatives from the Key Biscayne Community Foundation sent an introductory email to a list of Himan Brown Charitable Trust grantees. Ten organizations responded to this introductory email. Follow-ups to these ten organizations resulted in seven scheduled interviews. Furthermore, the Key Biscayne Community Foundation provided the FIU Metropolitan Center research team with a list of organizations that received funding from the Himan Brown Charitable Trust between the 2020 and 2022 fiscal years to expand outreach and interview scheduling. The research team began rounds of outreach calls on March 6th, 2024. Several outreach calls and emails were made between March 6th and March 25th. The interviews started on March 11th, 2024, and ran through March 29th.

When scheduling the interviews, the research team provided the entire list of interview questions to the organizational representatives. Originally, the research team provided questions to participants

who requested them; however, after the first interview, the research team found that it was best if the questions were given in advance. Since interview questions ask for financial data, anecdotal stories, and programmatic questions, giving the questions in advance allowed the remaining participants to prepare and thoughtfully consider the data request. In the scheduling process, the research team also invited the participants to invite additional members from the organization to the interviews, who may speak best to the questions asked. Five interviews featured two organizational representatives.

Twenty-five interviews were completed by March 29th. Twenty-four were completed over Zoom, while one was completed over the phone. It was noted that the organizations that received annual or regular funding from Himan Brown were more inclined to participate in the interviews. Though the outreach efforts were aimed at all funded organizations, more effort was given to reaching the larger organizations and organizations that were regularly funded. During the 2021 fiscal year, the interviewed organizations represented 88.6 percent of HBCTs total funding for that year.

Organizational Analysis

Throughout the pandemic, HBCT donated \$15,465,663 million during the 2020, 2021, and 2022 fiscal years, which run April 1st to March 31st. Donations and grants increased significantly with each year, totaling approximately \$4.48 million in 2020, \$5.11 million in 2021, and \$5.68 million in 2022. Based on the data provided by the Himan Brown Charitable Trust and the Key Biscayne Community Foundation, as a fiscal sponsor for some of the projects and programs, the analysis included 47 different organizations, which varied in size, revenue, and programs offered. However, the analysis does not include the total amount of donations made throughout the pandemic. The analysis is based on a donations list that equated \$3.84 million in 2020, \$3.62 million in 2021, and \$1.42 in 2022.

Of the organizations analyzed, twenty-one were in New York, with a high concentration of the organizations in New York, New York. Seventeen organizations were in South Florida, with 16 in

Table 1: Himan Brown Charitable Trust Grantees by NTEE Code and 2019-2022 Revenue

NTEE Major Code	Count of NTEE Major Code	Sum of Revenue (2019)	Sum of Revenue (2020)	Sum of Revenue (2021)	Sum of Revenue (2022)
Art, Culture, and Humanities (A)	5	-	\$91,488,138	\$43,923,495	\$88,278,725
Education (B)	4	\$57,250,022	\$70,689,306	\$76,365,522	\$98,476,418
Food, Agriculture, and Nutrition (K)	6	\$250,566,566	\$580,453,196	\$859,136,256	\$648,846,105
Human Services (P)	9	\$61,347,831	\$64,648,514	\$69,280,983	\$71,305,443
Not Coded	3	-	-	-	-
Other	6	\$1,256,590,897	\$1,681,455,726	\$1,597,633,814	\$2,115,256,494
Philanthropy, Voluntarism and Grantmaking Foundations (T)	6	\$283,377,227	\$367,062,820	\$505,134,273	\$379,410,437
Recreation and Sports (N)	2	\$65,702,952	\$64,740,936	\$172,750,909	\$147,842,549
Youth Development (O)	6	\$6,705,358	\$8,585,902	\$8,674,605	\$13,559,897
Grand Total	47	\$1,981,540,853	\$2,929,124,538	\$3,332,899,857	\$3,562,976,068

Miami-Dade County and 1 in Palm Beach County. Seven organizations were in Washington, D.C. Finally, the two remaining organizations were in Ohio and Tennessee. To categorize the organizations, the research team used the major and secondary levels of National Taxonomy of Exempt Entities (NTEE) Codes, a taxonomy code system used for nonprofit organizations.

The NTEE taxonomy was developed by the National Center for Charitable Studies and is used by the IRS to classify the organizations based on their mission and the services provided. The NTEE taxonomy includes five levels. For this analysis, the research includes only the second level code, which is defined by a single letter A to Z. Appendix 1 describes the utilized NTEE major and activity codes to provide context to the organizations' classifications.

Of the 47 organizations, 44 had available NTEE major and secondary codes on GuideStar. Of these 44, Human Services organizations (9) was the most recurring NTEE code, followed by Food, Agriculture, and Nutrition (6); Philanthropy, Volunteerism, and Grantmaking Foundations (6); Youth Development (6); Arts, Culture, and Humanities (5); Education (4), and Recreation and Sports (2). The organizations labeled as other (6) include the NTEE major codes-Health Care (2); Public Safety, Disaster Preparedness & Relief (1); Employment (1); Civil Rights, Social Action, and Advocacy (1); and Religion Related (1). Not coded organizations were

a restaurant, a high school, a medical unit, and had no financial data available.

Thirty-seven organizations had publicly available tax forms for their fiscal years ending in 2020 and 2021. The sum of revenues by year shows an increase in funding throughout the years of the pandemic (Table 1). The average revenue for the 37 organizations in 2020 was \$79,165,528, and the average revenue for 2021 was \$90,078,375. However, because reporting averages may be misleading due to larger organizations skewing the value, it was imperative that the report also highlighted the organizations' median revenue. The median revenue for 2020 was \$13,785,950 and \$15,959,640 in 2021. Thirty-four organizations had data available for fiscal years ending in 2022. The average revenue was \$101,799,316. The median revenue was \$26,549,108. Table 2 shows the median revenues per year by the NTEE Major Code.

Interview Results

The following sections are categorized by the interviewed organization's NTEE Major code to exemplify the work the organizations are doing within the sphere of community needs and social issues. However, it is important to note that these NTEE codes are generalizations based on the primary services provided by each organization, but the code may not encompass every service offered. Throughout the interview process, the research team also noted how many organizations began to

Table 2: Himan Brown Charitable Trust Grantees by NTEE Code and 2019-2022 Revenue

NTEE Major Code	Median Revenue (2019)	Median Revenue (2020)	Median Revenue (2021)	Median Revenue (2022)
Art, Culture, and Humanities (A)		\$1,530,328	\$1,322,163	\$2,517,884
Education (B)	\$28,625,011	\$19,982,554	\$24,106,507	\$37,248,836
Food, Agriculture, and Nutrition (K)	\$45,671,196	\$63,232,534	\$114,029,546	\$85,736,794
Human Services (P)	\$9,397,200	\$7,890,160	\$8,260,952	\$13,461,140
Other	\$91,822,586	\$91,313,791	\$101,058,936	\$105,430,775
Philanthropy, Voluntarism and Grantmaking Foundations (T)	\$3,143,594	\$7,743,904	\$15,959,640	\$13,950,603
Recreation and Sports (N)	\$32,851,476	\$32,370,468	\$86,375,455	\$73,921,275
Youth Development (O)	\$1,648,521	\$1,487,314	\$1,094,627	\$2,520,611

do additional work, such as food distributions, to meet the needs of their communities, while some organizations were forced to close all programming. Each section will include a brief description of the NTEE code, the interviewed organizations, and an analysis of the impact of Himan Brown Charitable Trust's funding.

Arts, Culture, and Humanities (A)

Organizations categorized by the NTEE Major Code, "Arts, Culture, and Humanities (A)," are organizations that aim to "promote an appreciation for and enjoyment and understanding of the visual, performing, folk, and media arts; the humanities; history and culture; and communications."¹ Himan Brown Charitable Trust funded five organizations throughout the 2020-2022 fiscal years. The five organizations included: ArtWorks NYC Inc., Fab Lab Miami, MasterVoices, 92nd St. Y, NY, and the Adrienne Arsht Center. Of whom the research team interviewed two, 92nd St. Y and the Adrienne Arsht Center. The total donations for these two organizations over the analyzed three years was \$2,500,000. The other three organizations included ArtWorks NYC Inc., Fab Lab Miami, and MasterVoices, which received a total funding of \$180,000 over the three years.

The organizations within this category range in size, target population, and donation amount. The highest revenue generated by an organization between 2020 and 2022 was over \$88 million

(2020), while the lowest was \$64,854 (2020). The highest Himan Brown Charitable Trust donation was \$600,000 in 2021, compared to the lowest donation at \$10,000 in 2020. The two interviewed organizations differed in the target population, ranging from middle and high schoolers to those 60 years or older.

The Adrienne Arsht Center for the Performing Arts offers year-round musical and theatrical performances by local and traveling companies, free community programming events and diverse educational youth programs. The Himan Brown Charitable Trust funds two Arsht Center programs, representing 11 percent of the funding for these programs. *AileyCamp* is a six-week summer program that educates students on the importance of life skills, health and well-being, socialization, and development through dance. It is an annual recipient of \$50,000 from HBCT, totaling \$150,000 over the period analyzed. The program served 205 students throughout the pandemic- 40 in 2020, 65 in 2021, and 100 in 2022. HBCT's funding averaged \$512 per student, with the funding primarily covering transportation, hot meals, and instructor fees. The second program is *I am Me*, a traveling theater production, that visits local high schools and performs a play on the experiences and troubles of adolescence in the 21st century. *I am Me* received an initial \$50,000 in 2022 to begin the development of the production and continued to receive an annual \$50,000. In the interview, the representative stated that *I Am Me* receives \$50,000

¹ National Taxonomy of Exempt Entities (NTEE) Code Categories (urban.org)

Table 3: Arts, Culture, and Humanities Interviewed Organization's Program Outcomes

Organization	Program	Total Funding	Target Population	Average Funding per Unit
Adrienne Arsht Center Foundation, Inc.	AileyCamp (2020-22)- A summer day camp for middle schoolers, focusing on youth development through dance and social activities	\$150,000	205 Middle School Youth	\$512.20
	IME (2022)- A traveling play, which focuses on the experiences of being an adolescent in the 21st Century.	\$50,000	High Schoolers	During the pandemic, it was used to develop the play
92nd St Y	Himan Brown 60+ Program (2020-22)- Engagement and enrichment program for mature adults, offering lectures, fitness, and socialization.	\$2,300,000	1,175 Elderly Community Members	\$1,872.34

annually. In the following year, which was not included in the initial donation document, the funding was used to stage and perform the play. The production reached approximately 18,000 students, averaging HBCT funding at \$2.78 per student; however, this funding covers the costs of actor fees and the play's royalties.

AileyCamp Anecdote: A young boy who attended AileyCamp had a father with critical health conditions. The boy's father was not present in much of his upbringing due to his health; therefore, the boy's mother was adamant the child had good male figures present in his life and the camp. The year the boy did the camp had a considerable number of male instructors, and the administration staff observed substantial personal and social development. The interviewed representative from the *Arsht Center* emphasized how children are admitted into the camp based on their needs and not on their ability to dance. This methodology allowed the young boy to receive the care and mentorship that was truly needed.

92nd St Y NY is a community and cultural center that seeks to create and provide programs that foster positive mental and physical health. The Himan Brown Charitable Trust supports one program, the "92nd Y Himan Brown Program," also known as "Himan Brown 60+." During the years of the pandemic, funding from Himan Brown Charitable Trust totaled \$2.3 million and represented 9 percent of the program's funding. Himan Brown 60+ is a membership-based program that offers "college-level lectures, interactive classes, discussion groups, writing workshops, studio art, and fitness

AileyCamp and "I am Me" Student Feedback

- *AileyCamp 2020:* "It was an amazing experience and I'm glad that even though we're in quarantine, it didn't stop us from still being with each other." –AileyCamp Miami 2020 Camper
- *AileyCamp 2021:* "On the first day I thought that dance was going to be impossible for me, but AileyCamp Miami has taught me that even if things seem to be impossible, they're actually possible as long as you try." –AileyCamp Miami 2021 Camper
- *AileyCamp 2022:* "AileyCamp Miami helped me to remember my values and have better self-esteem. From my experience, I believe that it's a great summer camp for discipline and professional techniques. – AileyCamp Miami 2020 Camper
- *I am Me 2022:* "I am Me let many students know that they are not alone. Many people are going through hardships, and you shouldn't give up." – 9th grader from Miami-Dade County Public Schools
- *I am Me 2022:* "I think the use of the arts to teach about such a difficult and complex topic is a great way to break the ice and open up discussions." – High School Teacher from Miami-Dade County Public Schools

classes.”² During the pandemic, funding was used for maintaining programming, staff, and general operations. Furthermore, in 2022, \$500,000 was directed to the advancement of the *Time to Build Campaign*, which aims to increase space, update electrical and heating and cooling systems, and enhance activity halls. It is important to note that the Himan Brown 60+ program is endowed by the Himan Brown Charitable Trust. Richard Kay has also given two \$100,000 gifts to the program through the Trust. Himan Brown 60+ served 1,175 elderly community members throughout the pandemic, estimating an average of \$1,872 invested in each community member served.

92nd St Y Anecdote: According to the *National Academies of Science, Engineering, and Medicine*, isolation was one of the hardest elements of the pandemic that impacted the elderly population.³ They were cut off from families, in-person doctors’ appointments, nursing homes, and community centers. At the 92nd St Y, Bridge is a popular game among the 60+ program, with several friendship groups formed around the shared love of the game. During the pandemic, one of the Bridge players fell ill several times, limiting her communication and connection to her community. The 92nd St Y provided several forms of services, including regular calls from their onsite nurse and the director of the program. With the support and care from the organization and her community, she was able to return to what she considers her “home away from home.”

Challenges and Programmatic Changes

Both organizations expressed that the pandemic severely impacted their revenue sources- ticket and membership sales- due to lockdown and social distancing. For example, the Adrienne Arsht Center’s AileyCamp was completely virtual during the summer of 2020, limiting their ability to serve the normal 110 students. AileyCamp 2020 reached 40 students through a completely virtual program. Furthermore, during pre- and post-pandemic camps, children were served both a hot breakfast and lunch. Throughout the 2020 summer, funding for transportation was redirected to delivering meals for the students, Monday through Thursday, and on

Fridays, meals were given to everyone in the household. The following summers, AileyCamp was able to return to in-person programming.

92nd St Y also transferred all classes and programming to online streaming, which caused a severe decrease in revenue; however, staff members all took pay cuts for at least one year to ensure programming was not cut. No one was laid off, and services persisted. One challenge specifically shared among New York City-based organizations was space. As the pandemic continued, needs and services increased, demanding more areas for volunteers and staff to work, while social distancing. Though the *Time to Build Campaign* did not start during the pandemic, the challenges of distance increased the need for more space and capacity.



² *The Himan Brown Program – 92NY’s community for individuals 60+ - 92NY, New York*

³ *Pandemic Isolation and the Elderly - A Doctor Reflects on the Impacts | National Academies*

Education (B)

Organizations classified as “Education (B)” include advocacy organizations aiming to influence educational policy, education research institutes, and all levels of public, private, and charter educational institutions.⁴ The Trust funds four organizations within the code, including Hillel International, the Hunter College Foundation, the Foundation for New Educational Initiatives, and Cornell University’s Hillel. The total donations to these organizations during the pandemic was \$457,000. The research team interviewed three out of the four- Hillel International, Foundation for New Educational Initiatives, and Cornell University’s Hillel. These three organizations received \$407,000 of the total donations.

Though the revenues for “Education (B)” differed greatly, their target populations and missions were very similar. The highest revenue generated by an organization between 2020 and 2022 was approximately \$57.8 million (2022), while the lowest was \$3,368,745 (2022). The Himan Brown

Charitable Trust donations remained between \$25,000-\$50,000, except for a one-time \$100,000 gift in 2021. The interview organizations primarily targeted high schoolers and college students.

Cornell University’s Hillel (Cornell Hillel) is an on-campus organization whose mission is to empower Jewish students to pursue meaningful and engaged lives. Cornell Hillel is an annual recipient of a restricted \$25,000 grant aimed to curate a 3-part speaker series on campus that brings prominent Jewish figures and celebrities to campus. These average 500 students per event, totaling 1,500 every year. In 2021, the Himan Brown Charitable Trust paused the \$25,000 gift and gave a \$100,000 unrestricted gift. This gift aided in providing students with Passover and Shabbat meals, covering general operating costs, and offering staff learning programs. There were no quantifiable data points given for this impact number. During the pandemic, HBCTs \$100,000 represented approximately 5 to 7 percent of Cornell Hillel’s funding. Now, it has returned to 1 to 2 percent.

Table 4: Education Interviewed Organization’s Program Outcomes

Organization	Program	Total Funding	Target Population	Average Funding per Unit
Cornell University’s Cornell Hillel	Unrestricted grant for Passover and Shabbat Meals; staffing, general operations, and pastoral classes (2021)	\$100,000	College students	N/A
	Mental Health Personnel (2020)	\$20,000		
	Speaker Series (2021-2023)- Major on-campus series that brings prominent Jewish figures and celebrities to campus	\$50,000	3,000 college students	\$16.67
Hillel International - The Foundation for Jewish Campus Life	Annual gala donation (2020-2021)	\$50,000	General Operations	N/A
Foundation for New Educational Initiatives	Needy Families School Needs (2021-2022)- “provides clothing, shoes, backpacks, school supplies, toiletries, personal items, and non-perishable food to our students and families in need.”	\$100,000	1,698 Students	\$58.89
	Senior Activities (2019-20 and 2021-22)- Donations for prom, grad bash, and senior breakfast and picnics	\$50,000	8,064 High School Seniors	\$6.08

⁴ National Taxonomy of Exempt Entities (NTEE) Code Categories (urban.org)

It was also important to note that the representative from Cornell Hillel mentioned a \$20,000 gift during the 2019-2020 academic year to cover staffing costs for a mental health professional. This gift exemplifies the flexibility and trust regarding Himan Brown Charitable Trust's funding practices.

"A lot behind the giving is based on relationships and trust, and there is a lot of trust between Hillel Cornell, Hillel international and, Himan Brown. The leadership views each other as allies and a strong supportive foundation for their mission."

– Representative from Cornell Hillel

Cornell Hillel Anecdote: The pandemic affected everything at Cornell Hillel, as they were mainly in person. They were barred from campus for over 500 days (about 1 and a half years). Students could not gather in groups larger than 10 and were deprived of connections on campus and at home. A Cornell Hillel student unfortunately lost a grandparent during the pandemic and was not allowed to travel home to mourn. A staff member, whose salary was supported by the HBCT \$100,000 gift, could find space on campus for that student to mourn and receive ongoing mental health support.

Hillel International is the largest Jewish on-campus support, offering leadership development for local Hillels, grants to campuses, and key events, such as conferences. However, their main services revolve around providing learning and resource development for campuses. Hillel International serves 850 campuses across the world, which reaches over 170,000 students, and over 1,000 professionals are trained through its programming. During the pandemic, Hillel International received two annual grants of \$25,000 during their annual gala event. Except for 2022, the Himan Brown Charitable Trust makes this donation annually. The representative from Hillel International described the annual grants as agile and necessary to fill gaps in operational costing needs. The unrestricted gifting may have only represented .05 percent of the total revenue; however, because it was unrestricted, it allowed for more strategic decisions.

Hillel International's Anecdote: The representative from Hillel International took a different route to the anecdotal story. Instead of the impact of funding,

she spoke to the impact of relationships. The representative believed the positive relationship between Hillel International and HBCT comes from the connection to Cornell Hillel. Hillel International is very involved with the staff and students at Cornell, as is Himan Brown Charitable Trust. In both interviews with Hillel International and Cornell Hillel, the representatives spoke to the relationships, citing their supportive nature, aligned goals, and determination to support students across campuses. It exemplifies HBCT's goal to help the nonprofits that it supports to work together and find synergies to meet unmet needs.

Foundation for New Education Initiatives (FNEI) raises money for Miami-Dade Public Schools to fund educational initiatives and provide resources for students, families, and schools. The Himan Brown Charitable Trust funds two parts of FNEI community programs, the Students, Families, and Schools in Need and Senior Activities.

Students, Families, and Schools in Need "provides clothing, shoes, backpacks, school supplies, toiletries, personal items, and non-perishable food to our students and families in need." These items are offered support through schools and 'The Shop' at M-DCPS at Lindsey Hopkins Technical College. Himan Brown Charitable Trust donations have also supported the Prom Boutique in this program, which provides new prom attire for seniors. The Shop supported 480 students in 2020 and 1,128 in 2021. The second program is under Students, Families, and Schools in Need, but it is directly focused on "Senior Activities," including prom, grad bash, and senior breakfast and picnics. During the 2019-2020 academic year, HBCT's \$50,000 gift reached 14 unique schools in Miami-Dade County, which enrolled 3,680 seniors. In the 2021-2022 school year, the remaining funding served 10 unique schools, which enrolled 4,384 seniors. The HBCT funding represents between 25 and 30 percent of FNEI revenue.

In the interview and the supporting documents provided to the research team by FNEI, the representative mentioned \$150,000 in donations. However, in the information provided by the Key Biscayne Community Foundation, FNEI received \$162,000; therefore, as the \$12,000 was not

described in the interview, it was not included in Table 4.

Challenges and Programmatic Changes

The primary shifted challenge for the higher education-based organizations- Hillel and Cornell's Hillel- was the costs of social distancing. Primarily for Cornell Hillel, the pandemic affected everything as they were in person. They were barred from campus for over 500 days, and students could not gather in groups larger than 10. Furthermore, the pandemic revealed a severe need for better mental health services for both the students and the staff members. It led to a shift in funding allocations to train and prepare staff members for mental and emotional supportive services toward students. Isolation also impacted the work of FNEI. Students in under-resourced communities use school to receive meals, socialize with friends, and receive academic support and services. FNEI shifted from raising money for senior activities to raising money for food, clothing, housing assistance for families, and personal items, such as technology, school supplies, and hygiene assistance.

Food, Agriculture, and Nutrition (K)

Organizations whose primary purpose is to distribute food, educate the public on agricultural aspects and nutrition best practices, and represent or advocate for workers, such as farmers and ranchers, are classified as "Food, Agriculture, and Nutrition (K)."⁵ Himan Brown Charitable Trust funded the following six organizations in this category during the pandemic: Farm Share, Capital Area Food Bank, City Harvest, DC Central Kitchen, Island Harvest, and God's Love We Deliver. These organizations received \$330,000 from HBCT throughout 2020 and 2022. The research team interviewed two organizations from this category, Farm Share and God's Love We Deliver.

Farm Share is the largest independent foodbank in Florida, serving all 67 counties through their 2,000 partnering agency network. Farm Share received a one-time donation of \$50,000 in 2021, with an indication that the money should be used to buy a food transportation truck. The truck became a part of the 28-truck fleet, which has delivered 136 million pounds of food throughout the state, averaging about 4.8 million pounds per truck.

Farm Share Anecdote: Farm Share has worked innovatively to partner with farmers to recover what would be wasted food. Farm Share recognizes that,

Table 5: Food, Agriculture, and Nutrition Interviewed Organization's Program Outcomes

Organization	Program	Total Funding	Target Population	Outcomes
Farm Share	One-time donation for a Truck/Trailer (2021)	\$50,000	Individuals and Families	4,857,143 pounds of food delivered on the HBCT-purchased truck since 2021
God's Love We Deliver	General Operations (2020)	\$70,000	-	N/A
	Golden Hearts Awards (Gala) (2020)	\$10,000	-	N/A
	One-time donation for a refrigerated van (2022)	\$70,000	Clients	35,250 delivered meals since 2020
	Breast Cancer Program (2022)	\$100,000	Clients with breast cancer and their dependents and caregivers	The program served 484 people in 2022, up 30.1% since 2020.

⁵ National Taxonomy of Exempt Entities (NTEE) Code Categories (urban.org)



to some farmers, it is better to throw away excess or blemished food rather than donate it due to potential backlashes; however, every box of produce placed in a truck has up to a \$13 value, which Farm Share can purchase. One full truck is estimated to be about \$60,000. Therefore, considering the number of trips across the state these trucks do, it's an astonishing value of food that could have been wasted.

God's Love We Deliver (GLWD) is New York City's only medically curated meal service, providing free, hot, and nutritious meals to individuals living with HIV/AIDS, cancer, or other life-altering illnesses, who are unable to prepare meals. GLWD received two years of funding from HBCT focused on four areas: COVID relief funding/general operations, gala donations, transportation, and the Breast Cancer Program. No impact numbers were given for the COVID relief funding/general operations or the gala donations. However, in 2021, HBCT donated \$70,000 to GLWD to purchase an additional refrigerated van. Since then, the van has covered 28,000 miles, delivering 35,250 meals throughout the Bronx and Brooklyn. The representative mentioned that the van's driver is passionate about his work and loves the van.

The Breast Cancer Program was not created through HBCTs funding; however, it was significantly expanded due to HBCTs \$100,000 in 2022. Even though HBCT funding represents .005% of GLWDs total budget, it represents 17 percent of the budget for the Breast Cancer Program. The Breast Cancer Program, like the other GLWD programs, provides meals to not only the clients but also their dependents and caregivers. Before the HBCT funding, the program served 372 individuals, including 16 caregivers and 40 children. One year after the donation was made, the program served

484 individuals, including 50 caregivers and 50 dependents, a 30.1 percent increase.

God's Love We Deliver Anecdote: "Lupe's Story" When COVID hit New York City in 2019, the hotel Lupe worked at shut down and she was laid off from her job. As a person who loves to work and finds purpose in her interactions with others, the isolation of COVID hit her particularly hard. To add to an already emotionally difficult year, a few months later, Lupe was diagnosed with 2b triple-negative breast cancer. As she underwent chemotherapy and a lumpectomy, Lupe experienced debilitating side effects. As an immunocompromised individual, she could no longer have lots of visitors and was reluctant to make trips to an overcrowded grocery store. That's when her daughter, Yuri, sought out help. When Yuri reached out to God's Love We Deliver, she was immediately impressed with how easy the application was. Having had difficulties with meal programs in the past, she was concerned the process would take too long when her mother needed urgent help. To her surprise, within a week Lupe began receiving meals. "With so many organizations they make you jump through nearly impossible hoops. This process was quick and easy. I wish I knew about God's Love earlier because what she consumes every day impacts her livelihood." Today, Lupe looks forward to her delivery days and appreciates how kind the drivers are. As Lupe continues to undergo treatments, her dietary needs are constantly changing. Whether she needs to limit her sodium intake or consume iron-packed soups, Lupe knows she can consult her on-staff registered dietitian nutritionist to ensure the food she eats is having a positive impact on her diagnosis. Not only do the meals provide Lupe with the nutrients she needs, but they also help provide a sense of relief to her caretaker, Yuri. When Lupe is feeling better again, she is looking forward to getting back to work, dancing, and being surrounded by her family. Lupe has a message for the staff and volunteers at God's Love: "Thank you for all the help you give to those who are dealing with illness It is such a blessing, and to us, it is truly an answered prayer. Your work helps us feel seen."

God's Love We Deliver Anecdote: "Lynda's Story" While job hunting one day, Lynda spotted an RV in her area driving around to provide free mammograms to people in the neighborhood.

Without health insurance, Lynda decided to take the exam. Little did she know that an RV mammogram would change her life. Soon after, she found out she had breast cancer and underwent surgery that removed a tumor and lymph nodes on her left breast, followed by radiation twice a day for five days. After radiation, Lynda started her cancer center journey and began chemotherapy. Lynda later collapsed in a shopping center. After a two-week hospital stay and many tests, she learned she had stage 4 cancer. Doctors informed her she would have to be on treatment again for the rest of her life, as long as the treatment worked. Lynda's cancer is aggressive. An inoperable tumor in her pelvic area is destroying the bones, making it difficult to walk or bend. Lynda now uses a cane to help her get around. She says: "Every part of my life was hard. Especially financially and emotionally... I was very alone. There I was, thinking that the cancer was over, and now it's back again, but worse. It was hard to go on." Thankfully, an employee at New York Connect told Lynda about God's Love We Deliver, and she became a client. Lynda felt right away that God's Love was an organization that cared deeply about her health and well-being. "I used to be a very independent person and now I feel I have to rely on people — except that I do not have anyone to call. Even for a simple thing like running an errand. I lost any kind of quality of life that I did not want to lose! With God's Love, at least you have somebody."

Challenges and Programmatic Changes

Both organizations expressed the cost of living as a major problem for their organization, which increasingly worsened over the years of the pandemic. Necessities such as gas, food, and housing have impacted both organization's communities.

For God's Love We Deliver, the demand has also increased. Pre-pandemic, the organization served 8,000 clients. During the pandemic, it increased to 10,000, and now, post-pandemic, GLWD serves approximately 15,000 clients. Similar to the statement by Farm Share, God's Love We Deliver expressed how their clients were already impacted by medical expenses. When combined with the increased cost of living, especially in New York,

receiving free, medically curated meals can make a huge difference.

The pandemic also impacted these organizations' ability to mobilize volunteers due to isolation and social distancing requirements. GLWD mentioned how pre-pandemic, the organization mobilized 17,000 volunteers annually; however, during the pandemic, they worked with 6,000 volunteers, a dramatic cut in capacity. Post-pandemic, these organizations agreed that their programming has not slowed, since the pandemic exacerbated social needs and vulnerabilities, further worsened by recent price increases for essentials.

"People who didn't originally look for help were seeking it, and they still are today. Getting free groceries makes the difference between paying the electric bill or starving for the week."

– Farm Share Representative

Youth Development (O)

Youth Development (O)" nonprofits are "programs that provide opportunities for children and youth to participate in recreational, cultural, social and civic activities," and academic enrichment programs with a special focus on developing the youth's potential and helping them grow into healthy, educated, responsible and productive adults."⁶ The Himan Brown Charitable Trust funds 6 organizations in this category, of which the research team interviewed all. The organizations include Communities in Schools of the Nation's Capital Inc., Horizons Greater Washington Inc., Belafonte TACOLCY, After-School All-Stars, Washington DC, Breakthrough Miami, and Wellness in the Schools.

⁶ National Taxonomy of Exempt Entities (NTEE) Code Categories (urban.org)

Table 6: Youth Development Interviewed Organization's Program Outcomes

Organization	Program	Total Funding	Target Population	Outcomes
Communities in Schools of the Nation's Capital Inc.	The overall mission is to place site coordinators in schools to identify students at risk of dropping out.	\$160,000	7,826 students served	\$20.44 per student
Horizon's Greater Washington	Summer and after-school program that focuses on academic support, physical and mental well-being, and social development.	\$360,000	1,045 students served	\$344.50 per student
After School All-Stars	After-school program for students, offering enrichment opportunities and academic support.	\$150,000	478 students served	\$313.81 per student
Breakthrough Miami	An 8-year program that serves students 5 th to 12 th grade with academic and professional development support	\$200,000	4,500 students	\$44.44 per student
Belafonte TACOLCY	Comprehensive support for students of all ages and their families, offering academic support, athletic development, college preparation, etc.	\$210,000	200 families	\$1,050 per family
Wellness in the Schools	Offers trained culinary and fitness professionals who work with schools to increase the quality of both lunches and physical education	\$74,000	42,000 meals for students in under-resourced neighborhoods	\$1.76 per meal

Out of the NTEE categories utilized in this report, these six organizations had to most similar size, structure, and mission. Throughout the pandemic, the lowest revenue was \$797,283 (2020) and the highest revenue was approximately \$4.9 million. Donations from HBCT ranged from \$50,000 to \$150,000.

Communities in Schools on the Nation's Capital (CISNCAP) is part of the nation's largest dropout prevention program, which places dedicated staff members in schools to identify and support students at risk of dropping out. Over the pandemic, Himan Brown Charitable Trust gifted \$160,000, representing 4 percent of CISNCAP's annual revenue. CISNAP only does one program. The organization places site coordinators in 10 elementary, middle, and high schools within the capital. The site coordinators work with teachers and administration to identify students at risk of dropping out due to behavior, housing, food insecurity, or health concerns. The site coordinators work with the students and community organizations to enhance the student's well-being, opportunity to graduate, and ability to continue to

higher education. Throughout the pandemic, CISNCAP served over 7,000 students, with 628 students receiving direct case management. The representative from CISNCAP said that the funding greatly impacted their middle school program and assisted with outreach within schools.

Communities in Schools on the Nation's Capital Anecdote: When Dr. Rustin Lewis started as executive director in 2020, the DC school board froze budgets and cut school allocations. In an underserved population, many students did not have Wi-Fi access or computers to complete school remotely. A principal communicated that stopping the budget was difficult because "how are we supposed to help students learn remotely if we cannot provide technology." CISNCAP provided computers for these kids with HBCTs unrestricted funding. The laptops helped students continue to learn through remote modalities.

Horizons Greater Washington offers “tuition-free academic and enrichment programs for K-8th students with families from underserved communities.”⁷ With both an intensive summer camp and a school year program, the programs focus on academic support, physical and mental well-being, and social development. Himan Brown Charitable Trust’s donations totaled \$360,000 over the years of the pandemic, representing 8 percent of Horizon’s revenue. HBCT funding goes toward supporting the two existing programs; however, beginning in 2022, HBCT funding began supporting hot meals for the children. Over the three years, Horizons has seen a slight increase in student participation, moving from 302 students in 2020 to 391 in 2022. Before Himan Brown’s funding toward meals, the programs were able to serve 18,120 meals over 30 days. In 2022, the meals increased to 21,114 meals.

Horizons Greater Washington Anecdote: During the pandemic Horizons Greater Washington partnered with Shepherd’s Table, which served the unhoused population before the pandemic. The partnership with the aid of HBCT’s funding was able to provide fresh, hot meals for their students. The representative from Horizons Greater Washington explained that it made the organization think more about how food plays a part in its mission statement. Nutrition and food became an extension of the mission, and in 2023, Horizons and the Shepherd’s Table have a permanent partnership where all students served by Horizons will be given daily hot lunches and snacks.⁸

After-School All-Stars Washington DC is a comprehensive after-school program for middle school students, serving primarily those who are eligible for governmental assistance or fall below the poverty line. The program runs 3 hours every afternoon and has two sessions based on the student’s needs or interests: enrichment programs, including fitness, sports, STEM-based, or performing arts, and academic programs, focusing on homework completion and academic achievement. Himan Brown Charitable Trust’s funding has totaled \$150,000 throughout the

pandemic. The organization’s representative mentioned that it receives annual funding, which has increased over time; however, in the information provided by HBCT, one donation was mentioned in 2021, which equaled \$150,000. The funding represented 8 percent of After School All Stars total funding. The organization operates within seven schools across the district and served 478 students in 2021.

After-School All-Stars Anecdote: During the pandemic, the Himan Brown Charitable Trust has allocated \$10,000 of funding to buy gift cards to cover the costs of Thanksgiving Day meals for the families After School All Stars serves. According to the District of Columbia’s public profiles, 82 percent of the students at this school are at risk, meaning these students have a higher probability of dropping out or failing due to homelessness, violence, health, or familial financial insecurity.^{9 10} The representative from After School All Stars noted many families solely depended on the gift cards supported by Himan Brown to provide this meal once a year. It ensured that these families can gather, socialize, and enjoy a hot fresh meal with one another.



⁷ [About the Horizons Greater Washington DC Education Program](#)

⁸ [Announcing Horizons’ Partnership With Shepherd’s Table \(horizonsgreaterwashington.org\)](#)

⁹ [School Profiles Home \(dc.gov\)](#)

¹⁰ [At-Risk Definition \(edglossary.org\)](#)

Breakthrough Miami works with schools across Miami-Dade County to identify and recruit students from under-resourced communities and schools, offering the selected students an 8-year tuition-free academic enrichment plan that includes a six-week summer institute. The Himan Brown Charitable Trust provided \$200,000 to Breakthrough between the 2020 and 2022 fiscal years, representing approximately 3 percent of their total revenue. The funding provided by HBCT goes to operational costs; therefore, the contribution made has supported the overall programming made available to 1,500 students per year.

Breakthrough Miami's Anecdote: Heavyn was a graduating senior in 2020 and was a stellar student. Through the Breakthrough Scholars Program, she decided to go to Miami Beach High School. However, she lived around Opa-Locka and Miami Gardens, meaning she would have to leave every morning at 5 AM to make it to school. Heavyn credits her success to Breakthrough Miami and their support of her academic and professional career. She graduated with perfect attendance and was a member of the swim team and class president, among her many accolades. Heavyn received a full-ride scholarship to Harvard University and was named a Gates Scholar, an award given to only 300 high school seniors in the nation. Heavyn became a Breakthrough Miami volunteer and teaching assistant.¹¹

Belafonte TACOLCY Center provides a range of programming for the Liberty City community, including academic support, athletic development, college preparation, and family support. TACOLCY receives in-kind funding of \$70,000 (STEAM programming, food pantry, etc.), and they also receive unrestricted funding of \$15,000 to \$20,000 annually through the Key Biscayne Community Foundation as the fiscal sponsor of two programs supported by HBCT: the Sister City Initiative and the Key to Giving. TACOLCY served over 200 families during the pandemic; Fab Lab programming reached over 400 students in the Liberty City neighborhood and surrounding schools.

Wellness in the Schools (WITS) is a national nonprofit that works to ensure access to nutritious

foods and physical activity opportunities within public schools. WITS has trained culinary and fitness professionals who work with schools to increase the quality of both lunches and physical education. Before the pandemic WITS ran programming on nutrition and wellness in Key Biscayne and Liberty City elementary schools. Funding was \$12,500 to \$15,500 per school. During the pandemic, when schools were closed, WITS helped facilitate the food security programming throughout South Florida, which was supported by an in-kind \$64,000, and \$10,000 direct unrestricted donation from HBCT through KBCF. In partnership with World Central Kitchen and the Genuine Hospitality Group, WITS provided 600 meals a day, seven days a week for 10 weeks to students affected by school closures. The impact of this donation was a total of 42,000 meals served.

Quotes from Representatives at Youth Development Organizations

"The funding was critical. Himan Brown allowed us to still be able to deliver services to our students in need. We have kids who don't have stable homes; therefore, many site coordinators made home visits, provided meals for our students, and checked in on their well-being." – *Representative from Communities in Schools on the Nation's Capital (CISNCAP)*.

"During the pandemic, Himan Brown really stepped up in helping us. We received the grant relief pay to send grocery gift cards home for our families. These grocery gift cards were not a small thing, since we provided them for every family. It built an enormous amount of trust between the community and our organization." – *Representative from Horizons Greater Washington*

"Without Himan Brown we wouldn't have food options for families. We would have less flexibility in pivoting for difficult situations. Furthermore, we were able to allocate funding toward trauma-informed care training for our staff members thanks to the flexibility of the funding." – *Representative from After-School All-Stars Washington DC*

¹¹ [Heavyn Lee Goes to Harvard - Breakthrough Miami](#)

Challenges and Programmatic Changes

As this was the most extensive categorization of organizations interviewed, there were several overlapping challenges and programmatic changes, including youth isolation and academic setbacks due to remote learning, technological needs, and staffing issues. The most observed changes were the need for meals, food distribution, and mental health services for the youth served. Multiple organizations, due to the lockdown switched their programming to providing meals for the students, as they realized many students' only opportunities for hot meals were from the schools. Since the funding from the Himan Brown Charitable Trust was unrestricted in many cases, organizations could use this funding to divert their programming to meals. For example, one of Breakthrough Miami's largest expenses was transportation for their students; however, during the pandemic, they could allocate some of the unused transportation funding, supported by HBCT, to food distributions. Overall, for these organizations, the donations best exemplify HBCTs flexibility and trust with donations.

Philanthropy, Voluntarism, and Grantmaking Foundations (T)

The Himan Brown Charitable Trust funds six organizations categorized as "Philanthropy, Voluntarism, and Grantmaking Foundations (T)." Organizations within this category include public and private foundations that make grants based on charitable endowments or use resources to provide services. It also includes "the nonprofit sector which seeks to promote the practice of charitable giving and voluntarism through a variety of strategies."¹² The Himan Brown Charitable Trust funds six organizations in this category. The donations made to these six organizations totaled \$3,324,000. The research team interviewed five organizations: the Key Biscayne Community Foundation, Greater Miami Jewish Federation, UJA Federation of NY, Inc., Repair the World Inc., and Repair the World Inc. (Miami, FL). The only organization from this category that was not interviewed was the Greater Cleveland Volunteers.



The organizations within this category ranged drastically in size, but minimally in mission. Only the Key Biscayne Community Foundation worked within the grantmaking categorization. The remaining interviewed organizations primarily focused on voluntarism and community service. The highest revenue generated by an organization between 2020 and 2022 was over \$333 million (2021), while the lowest was \$807,042 (2022). The highest Himan Brown Charitable Trust donation was \$250,000 (2022), compared to the lowest donation of \$5,000 in 2022.

Key Biscayne Community Foundation (KBCF) partnered with the Himan Brown Charitable Trust to create two community-building programs: (1) The Storytellers Project and (2) The Key to Giving Program. In honor of Himan Brown, the Storytellers Project utilizes the art of oral storytelling through a series of talks, lectures, and interactive programming to share ideas, history, and research across communities. The KBCF provides an online channel of videos on these different events, podcasts, and radio shows that air weekly so that they can be accessed virtually and shared.

¹² [National Taxonomy of Exempt Entities \(NTEE\) Code Categories \(urban.org\)](#)

Table 7: Philanthropy, Voluntarism, and Grantmaking Foundations Interviewed Organization's Program Outcomes

Organization	Program	Total Funding	Target Population	Outcomes
Key Biscayne Community Foundation	Key to Giving, Sister City Initiative, Key Storytellers, Food Security, Catalytic	\$1,050,000	Over 100 seniors, 3 communities, and 800+ families	\$350,000 per community
UJA Federation of NY, Inc.	General Operations through Annual Campaign	\$150,000	N/A	
	Family Engagement Coordinator at Repair the World	\$290,000	N/A	
	Donations to other programs (Jewish Home and Ukraine Relief Fund)	\$354,000	N/A	
	Donated a sprinter van to the CommonPoint Queens Digital Food Pantry	\$150,000	Distributing food to families throughout the city	15,014 households 48,709 total visitors
	MLK Day of Service 2020-2023	\$200,000	4 MLK Day Events	\$50,000 per event
Greater Miami Jewish Foundation	Volunteer Program- Offers volunteers an impactful way to turn Jewish living and values into action.	\$125,000	2,631 volunteers	\$27.26 per volunteer
		\$100,000	Community Meal Distribution	24,000 meals or \$4.16 per meal
Repair the World Inc.	Service Corp.- Stipend, part-time program for those 18-29 years old, where they volunteer for 5-10 hours per week to connect with their community	\$200,000	783 Service Corp. members	\$255.73 per service corp. member
Repair the World Miami	Service Corp.- Stipend, part-time program for those 18-29 years old, where they volunteer for 5-10 hours per week to connect with their community	\$600,000	683 Service Corp. members	\$878.48 per service corp. member

With the support of the Trust, the Key to Giving Program builds community by connecting individuals who care with nonprofits that make a difference. This allows individuals to share their time, talent, and treasure. The KBCF works with pre-qualified nonprofits, creating unique volunteer opportunities (time), matching donations to the nonprofits (treasurer), and allowing individuals to support the nonprofits with their unique skills or services on an ongoing basis (talent). During the COVID-19 pandemic, with grants from the Trust, KBCF was able to meet the food security needs of hundreds of families. The program provided over 21,000 prepared meals to families in Liberty City in partnership with World Central Kitchen. According to KBCF, the Trust asked them to be 'creative' and use their extensive network to focus on the unprecedented needs precipitated by the pandemic. Some other nontypical but impactful KBCF work included developing informational resources about COVID-19 protection, organizing mask-sewing

circles and distributing masks, and operating the first non-county testing site. Just how different the COVID-19 conditions and needs were, is illustrated by KBCF using a donation of flowers to organize deliveries to seniors to reduce loneliness and social isolation.

UJA Federation of NY, Inc. began in 1917 with the mission to fight poverty; however, UJA Federation of NY has expanded its scope to care for Jews everywhere and New Yorkers of all backgrounds through philanthropy, voluntarism, and offering social services to those in need. The Himan Brown Charitable Trust gave \$1,144,000 toward the organization during the pandemic. During the interview, the representative spoke directly about three programs funded by HBCT. First, the representative mentioned that HBCT gives \$50,000 annually for unrestricted general operations, equaling \$150,000 throughout the pandemic. The second funding went toward the CommonPoint

Queens Digital Food Pantry. In 2020, HBCT provided \$150,000 for a sprinter van to aid in the distribution of food and meals. With the success of the sprinter van, other organizations donated more to the CommonPoint Food Pantry, which now has 3 sprinter vans, bringing food to the pantry and delivering it throughout the community. Throughout the pandemic, the total visits to the pantry peaked in 2021 at 20,853 visits from 6,076 unique households. This includes online orders distributed by the van. Due to the success of the pantry and vans, HBCT made an additional \$250,000 grant in 2023, which went to directly to the food pantry. Finally, HBCT supported the volunteer program and the MLK Day of Service program through a \$200,000 gift, which covered the cost of one volunteer coordinator and general MLK Day support over three years. According to the representative at UJA, the organization has now taken over funding the volunteer coordinator's salary. The remaining funding covers the cost of a family engagement coordinator at Repair the World and to two other programs: Jewish Home and the Ukraine Relief fund.

UJA Federation of NY, Inc. Anecdote: A single mother named Yulia experienced a severe crisis during the pandemic. Her child had a fall, forcing her to call an ambulance. However, since it was a private health cost, it put her in financial hardship. Yulia was a manicurist in New York City, so she was getting by, but her salary was not enough to now pay the medical costs. During the pandemic, she was barely making ends meet. She went into the CommonPoint for food. There she met with the social worker at the hub. The social worker realized Yulia needed help with more than just food. She needed help with rent and daycare costs. UJA helped enroll her daughter in an afterschool program and free camp. They helped train her as a pharmacy tech. The hub has placements in several pharmacies. Yulia was able to get a job at Walgreens after she completed a stipend externship with a stipend. UJA was also able to give her a microgrant to pay that bill from the ambulance. Finally, UJA helped her get a lawyer to get a small alimony from her ex-husband. Her entire life was stabilized because she went to the hub for food.



Greater Miami Jewish Federation's mission is to mobilize human and financial resources to care for those in need, strengthen Jewish life, and advance the unity, values, and shared purpose of the Jewish people in Miami, in Israel, and around the world." The funding it received from the Himan Brown Charitable Trust went directly to its Jewish Volunteer Center, which mobilizes Jewish individuals in South Florida for all needs and community organizations. Throughout the pandemic, the Volunteer Center received \$225,000 from HBCT. HBCT funding represented 30 percent of the Volunteer Centers budget throughout the pandemic. The representative mentioned that \$100,000 was allocated for the volunteers to provide hot meals and work food distribution sites. Food distributions started during the pandemic with the help of the funding. The distributions were twice a month until February 2023. It is estimated that over 24,000 meals are provided every year. Furthermore, with the support of the HBCT funding toward the volunteer program, in 2021, 2,225 people participated in 3,848 acts of service through the Federation's Jewish Volunteer Center, totaling almost 15,400 hours of volunteering and equaling nearly \$440,000 in paid time. In 2022, 2,361 volunteers participated in 3,748 acts of service, contributing 14,992 hours, which equals almost 470 thousand dollars of paid time.

Greater Miami Jewish Federation Anecdote: Two years ago, a mother was in the car line during one of our food distribution events with a newborn baby. It was a hot summer day, and the baby was hungry and crying. I told the mother to come out of the car line and took her to one of our office spaces so she could breastfeed. While the mother took care of her baby, other staff members and I helped gather extra diapers, feminine products, and toys that she could take along with her designated food package. The

mother was very grateful, and she came back to our next event with her husband. Neither of them had jobs and could not afford daycare for their baby. I referred the couple to the Salvation Army Hope program to aid with the job search and daycare applications. Sometime later, the mother returned to another food distribution event to thank us with her husband, and she now had jobs and secured daycare for their baby. It was just a full circle moment to the impact we were having and it was all possible because of the food distribution services. - *Representative from Greater Miami Jewish Federation*

Repair the World Inc. mobilizes Jews and their communities to act on pressing needs in their communities and aims to answer the question, "How do we make Jewish life relevant for young Jewish adults?" Repair the World receives an annual \$100,000 grant from Himan Brown Charitable Trust toward the Service Corp Program, totaling \$200,000 during the pandemic. The \$100,000 represents 3 percent of Repair the World's annual budget. The Service Corp. is a stipend part-time program for 18-19-year-olds. Throughout the year, Repair the World Miami mobilizes two cohorts (Fall and Spring) in a 12-week program. The members dedicate 5-10 hours of service per week and learn about different issue areas and impacts by engaging with different community leaders. Over the fiscal years, Repair the World had 783 Service Corp members, 100 in 2020, and 683 in 2021.

Repair the World Inc. Anecdote: One Service Corps Member, Anna Dresdale, shared this story about their experience in the program: "In a moment when I was floundering for how to continue my activism in a meaningful, hands-on, safe way, I learned about Serve the Moment with Repair the World, and was given a structure to use my existing skill set and excel. Serve the Moment has meant community, nature, "doing Jewish," and light in a dark time. This spring, I'll be applying for a job with my volunteer placement site, Riverside Park Conservancy, and I couldn't be more thrilled. - *Representative from Repair the World Inc.*

Repair the World Inc., Miami, engages young people, primarily Jewish, to learn about and volunteer in their community and local organizations. They have a three-pronged program focused on engagement;

Repair the World, Miami, Service Corp. Satisfaction Survey Results

- 100% of Miami participants indicated that serving with Repair provided them with an entry point to do good in the world through a Jewish lens.
- 100% of Miami participants reported that participating with Repair helped them feel a sense of purpose.
- 100% of Miami participants see service as a more substantial part of what being Jewish means to them because of Miami Repair.

however, the Himan Brown Charitable Trust directly funds the Serve Corp. Program every year with an annual \$200,000 gift. The Service Corp Program follows the same structure as the Service Corp Program at Repair the World Inc. (National). HBCT funding represents 27 percent of the Repair the World's total budget. Throughout the pandemic, the Service Corp., had 683 members participating in in-person and virtual service. The representative from Repair the World Miami provided program outcomes for impact, which exemplify the importance and personal impact of volunteerism.

Repair the World Inc., Miami Anecdote: We have been able to help volunteers learn about Miami and its history, as well as build opportunities. Service Corp members have been able to fill capacities within other organizations. Recently, we had one member who was placed in Exchange for Change, an organization that works with incarcerated individuals. One of our Corp members filmed a video to promote the Exchange for Change's services, and the member was overjoyed to see the impact.

We also connected with LEAP, an organization that works with incarcerated women. The program was called "Mocktails with a Reason." Repair the World Inc., Miami Service Corp members wrote response letters to incarcerated women. Both experiences connected Exchange for Change, LEAP, and Repair the World Inc., Miami to work together and create a greater impact for all individuals involved. - *Representative from Repair the World Inc., Miami*

Challenges and Programmatic Changes

Observed challenges in this organizational category primarily revolved around mobilizing volunteers to meet the increasing needs of the communities. The representative from Repair the World explained that its service partners in New York were being hit from both sides- a lack of funding and a collapse in their volunteer structures. The organization realized the need to engage more individuals to assist. It resulted in a new campaign called “Serve the World,” which aimed to encourage volunteers to participate in service. 2021 was Repair the World’s largest cohort of Service Corp Members at 683, compared to the previous year at 100 members. Both Repair the World Miami and the Jewish Volunteer Center also found an increase in individuals wanting to give back; however, the main challenge for these organizations came from the lack of funding to sustain larger staffs and programming to allow for volunteers to be served and a greater impact. Overall, for these three organizations, the challenge was not the lack of volunteers; the challenge was finding avenues for engagement and the funding to meet the demands. Finally, the primary challenge for the Key Biscayne Community Foundation and the UJA Federation was meeting the needs of different

populations. The representative from UJA Federation explained that the sprint van from HBCT aid in its challenge to serve those who were isolated at home, and the KBCF found itself doing nontypical work as a response to community needs. Both organizations credited HBCTs flexibility and attentiveness to needs as the foundational success for the programmatic changes.

Human Services (P)

Human Service Organizations (P) “have a broad definition with several subcategories; however, the definition is best stated as, “organizations that provide a broad range of social services for individuals or families.”¹³ The Himan Brown Charitable Trust funded 9 organizations categorized as such during the pandemic, of which the research team interviewed 3: Branches Inc., the Miami Youth Hurricanes, and the Ronald McDonald House of the Greater Hudson Valley. The organizations not interviewed were the following: After School All Stars, Big Brothers & Big Sisters of NY, the Ronald McDonald House New York, Sanctuary for Families, Health in the Hood, and the Fund for the Aged (Jewish Home & Hospital

Table 9: Human Services Interviewed Organization’s Program Outcomes

Organization	Program	Total Funding	Target Population	Average Funding per Unit
Branches, Inc.	Grow- serves elementary students through recreational activities, mentoring, and socializing.	\$200,000	655 Grow Students	\$164.47 per student
	Climb- focuses on middle and high school students through tutoring, service projects, and general life skills development, and provides support for students to keep going through college or vocational careers.		566 Climb Students	
Miami Youth Hurricanes	Sporting activities under the supervision of caring volunteers to develop student’s character, personal lives, and socialization skills.	\$45,000	Programming was shut down during the pandemic.	
Ronald McDonald House of the Greater Hudson Valley	Temporary housing for pediatric cancer patients and their families in a strong, supportive, and caring environment	\$50,000	7,409 guests	\$6.74 per guest

¹³ National Taxonomy of Exempt Entities (NTEE) Code Categories (urban.org)



Foundation). The total funding from this category provided by the Himan Brown Charitable Trust totaled \$610,000. The organizations within this category varied from grassroots to national networks. The target populations primarily focused on children, but one focused on the elderly and one on the wellbeing of families. The highest revenue generated by an organization between 2020 and 2022 was \$36.7 million (202), while the lowest was \$655,132 (2020). The highest Himan Brown Charitable Trust fiscal donation was \$150,000 in 2020, compared to the lowest donation of \$10,000 in 2022.

Branches Inc. provides opportunities for families to break the cycle of generational poverty by focusing on “long-term generational services, affecting all ages within a family.” Funding from HBCT was used to supplement the Grow and Climb programs. The Grow program serves elementary students through recreational activities, mentoring, and socializing. The Climb program serves middle and high school students through tutoring, service projects, and general life skills development, and provides support through college or vocational careers. HBCT gave \$200,000 to Branches throughout the pandemic for these programs, representing about 3 percent of funding. Specifics were not given about the proportion to each. However, Table 7 shows the total of students per program, but it averages the cost per student as a whole. In total, 1,216 students were served through Branches, averaging \$164.47 per student.

Branches Anecdote: In 2010, Branches had a fire on one of their campuses. The staff and programming were pushed into a portable as a makeshift office. In 2013, Matt Foreman was introduced by another nonprofit organization to Branches. He believed Himan Brown Charitable Trust was going to be interested in their Achieve program, which focuses on adults; however, upon meeting a representative from Himan Brown, the Branches staff learned that

HBCT was interested in Grow and Climb. Himan Brown Charitable Trust representatives visited the campus, saw what they were doing, and got to know the staff members. Later on, Himan Brown Charitable Trust made a \$25,000 gift for the Florida City location. The experience made Branches realize that they could have an open-door policy and let donor and the community in to see their work. Ultimately, it led to a \$340,000 donation from HBCT for their campaign to build the Florida City building. The staff at Branches believe this truly exemplifies how Himan Brown Charitable Trust likes to be connected to the organizations to which they donate. Furthermore, they believe it exemplifies the dedication Himan Brown Charitable Trust and Mr. Richard Kay have towards the social issues and communities they are most passionate about. - *Representative from Branches*

Miami Youth Hurricanes provides evening-hour programming to inner-city youth in Miami, Liberty City, and Brownsville. Unfortunately, during the pandemic, Miami Youth Hurricanes shut down their programming; however, the Himan Brown Charitable Trust continued its support. The organization received in-kind contributions to cover outstanding invoices for uniforms and insurance to keep the organization going up to \$10,000. Post-pandemic, the 2022-2023 funding was increased to \$25,000. According to the representative from Miami Youth Hurricanes, this funding represents 98 percent of the total budget.

Miami Youth Hurricanes Anecdote: We had a kid we used to call scary John. He wasn't athletically inclined at all before joining the program. We had placed John on the football team, and he excelled at everything he did. We kept him on the team throughout high school. Throughout his high school career, he applied for scholarships and very prestigious colleges. Last year, he graduated from Brown University. He was able to get into Brown solely from his grades. He's coming back to Miami, and he's going to help our program. It's always a full circle moment for us, as we love to have alumni come speak to our kids about potential opportunities out there. It's more impactful when you see how we work with kids as young as five years old and support them throughout high school. - *Representative from Miami Youth Hurricanes*

Ronald McDonald House of the Greater Hudson Valley's (RMHGHV) model for the organization is to provide overnight accommodations for families who are seeking treatment for their children. It's located across the street from Maria Ferrari Children's Hospital and provides meals, laundry services, and decompression rooms for families. The Himan Brown Charitable Trust gifted \$50,000 (annual \$25,000). During 2021, HBCT grants were 32% of funding due to donor loss, but it's now about 1.5-2 percent. RMHGHV has 12 bedrooms available and consistently runs at 90 percent capacity with some nights reaching maximum. In 2020, RMHGHV spent 275 nights at max capacity, compared to 325 nights in 2021 and 348 nights in 2022. RMHGHV has served 7,409 families between 2021 and 2022, averaging HBCT funding at \$6.18 per family.

Ronald McDonald House of the Greater Hudson Valley Anecdote: Two years ago, during the pandemic, there was a one-year-old girl named Scarlett who was being treated for leukemia. Scarlett and her mother stayed with us for 171 nights throughout the two years, usually the average stay for a family here is 16 nights. Scarlett and her mother were a two-and-a-half-hour drive from the hospital. Scarlett's mother once told us how grateful she was for our service as "the cost for her to drive down four days a week and stay at a hotel could have bankrupted her." Scarlett and her mother would often sleep in the house as an outpatient.

About three weeks ago the Yonkers Fire Department installed a bell outside our house. We call it our good news bell. Scarlett was the first one who was able to reach up and ring the bell because she was going home. Some of our days here can be very sad, but Scarlett's story has a happy ending. Scarlett's story was a direct influence of Himan Brown's aid.

Another story is about six months ago a mother came back to our house to visit as her son had passed away recently due to cancer. She walked into the kitchen where another family was cooking for the other families in the house. The family had also lost their child to the same type of cancer. Now the mother and the family meet every Wednesday of the month to cook and share a meal to remember their children. They were able to build a community in our house which was possible due to the funding

we received. -- Representative from Ronald McDonald House of the Greater Hudson Valley

Challenges and Programmatic Changes

Both Branches and the Ronald McDonald House of Greater Hudson Valley expressed that their main challenge was an increase in the need for services. RMHGHV constantly runs at a 90% occupancy rate throughout the year. Many families who need their services are turned away since they do not have accommodations. However, they are impacted by their inability to expand due to space issues. Throughout the pandemic, they lost a great portion of their funding. RMHGHV public funding decreased from over 1.7 million pre-pandemic to \$788,000 in 2021. They had to downscale their services and eliminate their day program during the pandemic. Furthermore, losing so much funding came at a critical time for their organizational services since hospitals were limiting social interactions and the number of individuals allowed per room. Therefore, families were able to stay off-site at RMHGHV. However, reducing the programming and the services also reduced the amount of people they could serve in this time of need. Funding has been revamped to nearly pre-COVID numbers, but the RMHGHV expressed sincere gratitude for HBCT's continuous, flexible funding. The representative explained that its unrestricted nature allowed the organization to allocate it to essentials and even cover the costs of putting families in hotels nearby.



Other and Not Coded Organizations

The remaining organizations funded by the Himan Brown Charitable Trust were either in a unique NTEE code or not coded. Funding from the Himan Brown Charitable Trust totaled \$912,465, with the highest donation at \$250,000 to Planned Parenthood of South Florida. Four organizations were not coded: Miami Northwestern Senior High, University of Miami - Pediatric Mobile Unit, and Michael's Genuine. The 8 organizations with unique NTEE codes were as follows:¹⁴

- The Anti-Defamation League- Civil Rights, Social Action & Advocacy (R)
- Planned Parenthood of South Florida- Health Care (E)
- St. Jude Children's Research Hospital- Health Care (E)
- Central Synagogue- Religion-Related (X)
- The Doe Fund- Employment (J)
- World Central Kitchen- Public Safety, Disaster Preparedness & Relief (M)
- Central Park Conservancy, Inc.- Recreation & Sports (N)
- South Florida Youth Foundation- Recreation & Sports (N)

The research team interviewed two of these organizations, Central Synagogue and the South Florida Youth Foundation. The interview with Central Synagogue was the only one conducted over the phone, as the representative expressed that there may not be a lot of information to share. The representative stated that Central Synagogue has worked as a medium to channel funding to another program called the Exodus Transitional Community. Central Synagogue also receives \$28,000 toward general operations and \$40,000 toward an annual event.

The South Florida Youth Foundation is a grassroots organization that aids high schools in whatever they need. The foundation has purchased a variety of items such as band uniforms, medication, and meals; however, the services extend to opportunities such as working with Pro bono lawyers to help trafficked and migrant children. The South Florida Youth Foundation's total budget is

\$100,000, with HBCT's funding representing 25 percent. The Director of the South Florida Youth Foundation, Karyn Fry, best described her work as "purchasing the overlooked, but needed, hard goods" Understanding the impact of the work is best put through stories rather than direct impact numbers, as their services extend far beyond one need of the target population.

South Florida Youth Foundation Anecdote 1: Sylvio Plato was a blind student. He was an extraordinary opera singer who was accepted into the University of Miami's School of Music; however, he needed a specialized computer to help him navigate his schoolwork and accommodate his needs. Karyn Fry purchased the laptop to help him compose music.

South Florida Youth Foundation Anecdote 2: The Linda Ray Center at Jackson Hospital supports children who are born to drug addicts. It was noticed that weeks' worth of laundry had piled up. The staff members explained that the washer machine had broken weeks ago. Karen Fry was able to purchase the hospital center a new washer and drier.

South Florida Youth Foundation Anecdote 2: Diana Venturini (an associate of *South Florida Youth Foundation's work*) noticed on Facebook that a mother with 4 children needed beds. Diana verified the story and then told Karen about it to provide the donation for the beds. "In all my years working in all kinds of neighborhoods, this one was the worst," said Karyn Fry. "The mother had had a broken sink, broken toilet, and a broken refrigerator; the bedroom wall was wet. With the police department's help, we cleaned the whole place in a week and got her a mold test. Three of the kids were in elementary school and one 15-month-old baby. The mother was an undocumented housekeeper, and she was 8 months behind in rent. We called the landlord and got the apartment fixed. The Miami Police Department helped with setting up the furniture. We got her a grant to cover rent for the last 8 months, and the rent up to this December (2024). We got her daycare for her 15-month-old and got her immigration papers situated. We helped her to learn how to read and how to make her own life stable and better for her children. The mother continues to

¹⁴ [National Taxonomy of Exempt Entities \(NTEE\) Code Categories \(urban.org\)](https://www.urban.org/national-taxonomy-of-exempt-entities)

receive a partnership of support through us, the city's Human Services Department, and the Children's Trust. This was all possible because I had unrestricted funding that was aimed to originally buy four beds."

An additional interview was made with *The Children's Trust*, Miami. The Children's Trust is not a direct recipient of funding from the Himan Brown Charitable Trust; however, it works with several organizations that are also funded by the Himan Brown Charitable Trust. One of the major setbacks, according to the Children's Trust representative, is that funding from the Children's Trust is restricted and requires matching. For example, The Children's Trust funds FabLab Miami, but their funding requires a 2 to 1 match. The funding from the Himan Brown Charitable Trust, through the Key Biscayne Community Foundation, is utilized for that matching. FabLabs are maker spaces in underserved communities designed "to inspire and nurture the pursuit of coursework and careers in STEAM through a maker-driven, hands-on experience with digital fabrication and STEAM activities."¹⁵ The Himan Brown Charitable Trust gives \$50,000 annually to FabLab Miami which is located in Liberty City at Belafonte TACOLCY for the students. The funding aids FabLab and others with the same restrictions receive conditional funding from more sources.

To conclude the interview with The Children's Trust, the research team asked about opportunities for future impact. The representative believes there is a large echo chamber between those who give unrestricted versus restricted grants, which has increasingly become worse throughout the pandemic. If the organizations collaborated with one another, they could reach a broader scope of impact. The representative stated that there is still a lot of work to be done in South Florida and hopes to see a future full of collaboration with both the Key Biscayne Community Foundation and the Himan Brown Charitable Trust.

¹⁵ [Home - Fab Lab Miami](#)

Conclusion

With over \$15.4 million donated in three years to many nonprofit organizations, the Himan Brown Charitable Trust was an imperative source for some organizations' survival throughout the pandemic. The main theme produced throughout the series of interviews was the idea of HBCTs "trust-based philanthropy." At its core, trust-based philanthropy "redistributes power dynamics and barriers" to allow nonprofit organizations to achieve their intended goals.¹⁶ According to the Stanford Center on Philanthropy and Civil Society, there are six core dimensions of trust-based philanthropy.¹⁷

1. *Listening to grantees*
2. *Reducing the burdens of the due diligence process*
3. *Providing multi-year unrestricted, or general operating support*
4. *Imposing reasonable monitoring and evaluating*
5. *Being transparent and responsive*
6. *Providing assistance beyond the grant*

Based on the interviews, the Himan Brown Charitable Trust best exemplified three of the dimensions during the COVID-19 pandemic. First, multiple organizations mentioned how both HBCT and Mr. Richard Kay were interested in hearing about what the organizations needed, but they were also interested in learning about the communities' needs. During the pandemic, food insecurity became a greater issue for the communities served. When organizations expressed the need for meals and food distributions, the funding from HBCT, due to its unrestrictive nature, allowed organizations to meet those needs. HBCT representatives listened to the organizations and provided what was needed. Furthermore, several representatives discussed how the simplicity of unrestricted funding was crucial to their organization's success. Representatives explained how some

funders, even throughout times of crisis, held strict funding requirements. Unrestricted funding that could go toward general operations was described to meet necessities, such as staffing, transportation, and logistical costs.

Second, multiple organizations praised the ease of applying for HBCT funding. Finally, HBCT was seen as very transparent, responsive, and easy to communicate with. Overall, these exemplified dimensions have created a partnership that almost all organizations seek regular support from and highly praise.

However, when the interviewed organizations were asked "In addition to funding, did you receive any additional support from the Trust," almost half (10 respondents) said no. Seven said that they received connections to other funders or partnerships while the remaining received leadership or training support. For those who answered no to receiving additional support, some said that if there was the opportunity they would love more connections and support from the Trust. This response provides an opportunity for HBCT to connect further with its grantees and its network. Furthermore, very few organizations felt confident that the funding they received during the pandemic would continue year-to-year. Ten organizations expressed how the lack of guaranteed, continuous, or sufficient funding impeded their capacity to amplify impact.

Overall, the Himan Brown Charitable Trust has made an incredible contribution to the communities it serves. Its funding has supported over 20,500 students from 1st to 12th grade, 3,000 college students, 420 families, 1,200 elderly, and 21,500 volunteers, and the production and delivery of nearly 77,200 meals over three years. However, the work in these communities is not over, as many interviewed organizations expressed how they are still managing the aftermath of the COVID-19 pandemic. The evidence of HBCT's impact provides a solid foundation for the Trust to continue its work in these areas, with communities, and grantees.

¹⁶ [Trust-Based Philanthropy \(trustbasedphilanthropy.org\)](https://trustbasedphilanthropy.org)

¹⁷ [Guide_FINAL_chpt.13_8.5x11.pdf \(stanford.edu\)](#)

“Is there anything else you wish to share about your relationship with the Himan Brown Charitable Trust?”

The following are direct quotes from the interviews after the research team posed the question, “Is there anything else you wish to share about your relationship with the Himan Brown Charitable Trust?”

- “Just how grateful we are for their support for us. They are a great funder that’s incredibly flexible with funding. They make the process easy.” - Horizons Greater Washington
- “We are super grateful and appreciate their collaboration. They are welcome to visit anytime.” - Branches
- “They believe in giving you the funds to support the work you want to do. They have a ‘whatever it takes we will provide’ mindset that helps. Other funders should follow their funding model.” - Belafonte TACOLCY Center
- “We love working with them.” – Wellness in the Schools
- “I wish we had ten Himan Browns, and I hope it [the partnership] goes on for many years to come.” – Cornell Hillel
- “I was very fortunate for how Himan Brown stepped in back in 2011. Without their support we don’t exist, their guidance has been a tremendous help. If I could give them public kudos every day, I would. Feel free to reveal my identity in the report so that they know how much I appreciate them. We can make a difference as long as we give these kids a chance to be kids in a safe environment.” – Craig McQueen, Miami Youth Hurricanes
- “Without the Himan Brown Charitable Trust, we would not be funded. We would not have a team. We would not have my staff, and we would not be able to work with community members and organizations who actually want to make a change.” – Representative from Repair the World, Miami
- “I am super grateful. It’s been game-changing to have this relationship.” – GMVF Jewish Volunteer Center
- “Really grateful for their support. They’re excellent funders and are careful to make sure they make an impact. I appreciate that they care about both sides of our work. They want to make an impact in our work and engage Jewish adults and young Jewish community to be involved in the work.” - Repair the World, Inc.
- “The relationship is nonexistent, there’s some people who were one and done during the pandemic. The news and media have moved on and so have donors, not recognizing that we are still here. We’re just hoping to find ongoing supporters.” – Farm Share
- “I am hoping they can continue to fund us and would love to keep talking to them.”- God’s Love We Deliver
- “Himan Brown has been a tremendous partner. The ability to count on your partner is needed when you’re addressing a crisis, whether academic, domestic, etc. And their support has helped us move forward and plan.” - Communities in Schools of the Nations Capital Inc.
- “It’s a very positive relationship where it’s a give and take. The trust is willing to hear what we need. Richard kept hearing that food was such a big need, so they pivoted to make that possible like funding the sprinter van. Partnership in the greatest sense of the word, and a mutually respectful one.” - UJA Federation of New York
- “Especially through and post-COVID, the funding Himan Brown provided us helped us through some very difficult times, because we are an organization that is centric to healthcare, we live it 24/7. to have that support carry through when we didn’t have the funding, we usually have was so critical.” - Ronald McDonald House of the Greater Hudson Valley

Appendix: Organization Classification by National Taxonomy of Exempt Entities by Major Category and Specific Activity Area

Art, Culture, and Humanities (A)	
92nd St Y	Performing Arts Centers (A61)
Adrienne Arsht Center Foundation, Inc. (Ailey Camp)	Single Organization Support (A11)
ArtWorks NYC Inc.	Arts Education/Schools (A25)
Fab Lab Miami	Film, Video (A31)
MasterVoices, Inc.	Performing Arts (A60)
Education (B)	
Cornell University - Cornell Hillel	Student Services and Organizations (B80)
Foundation for New Educational Initiatives	Single Organization Support (B11)
Hillel International - The Foundation for Jewish Campus Life	Education N.E.C. (B99); Jewish (X30)
Hunter College Foundation	Higher Education Institutions (B40)
Food, Agriculture, and Nutrition (K)	
Capital Area Food Bank	Food Banks, Food Pantries (K31)
City Harvest	Food Service, Free Food Distribution Programs (K30)
DC Central Kitchen	Food Service, Free Food Distribution Programs (K30)
Farm Share, Inc.	Food Banks, Food Pantries (K31)
God's Love We Deliver	Nutrition Programs (K40)
Island Harvest	Food Banks, Food Pantries (K31)
Human Services (P)	
After-School All-Stars	Child Day Care (P33)
Big Brothers & Big Sisters of NY	Children's and Youth Services (P30)
Branches, Inc	Children's and Youth Services (P30)
Fund for the Aged (Jewish Home & Hospital Foundation)	Fund Raising and/or Fund Distribution (P12)
Health in the Hood	Human Service Organizations (P20)
Miami Youth Hurricanes	Children's and Youth Services (P30)
Ronald McDonald House New York	Family Services (P40)
Ronald McDonald House of the Greater Hudson Valley	Family Services (P40)
Sanctuary For Families	Family Violence Shelters and Services (P43)
Philanthropy, Voluntarism and Grantmaking Foundations (T)	
Greater Cleveland Volunteers	Voluntarism Promotion (T40)
Greater Miami Jewish Federation	Federated Giving Programs (T70)
Key Biscayne Community Foundation	Community Foundations (T31)
Repair the World Inc.	Voluntarism Promotion (T40)
Repair the World Inc. (Miami, FL)	Voluntarism Promotion (T40)
UJA Federation of NY, Inc.	Federated Giving Programs (T70)
Youth Development (O)	
After-School All-Stars, Washington DC	Youth Development Programs (O50)
Breakthrough Miami, Inc	Youth Development Programs (O50)
Communities in Schools of the Nations Capital Inc.	Other Youth Development N.E.C. (O99)
TACOLCY	Youth Development Programs (O50)
Wellness in the Schools	Youth Development Programs (O50)
Horizons Greater Washington Inc.	Youth Development Programs (O50)
Other	
Anti-Defamation League	Civil Rights, Advocacy for Specific Groups (R20)
Central Park Conservancy, Inc.	Parks and Playgrounds (N32)
Central Synagogue	Jewish (X30)
Planned Parenthood of South Florida	Family Planning Centers (E42)
South Florida Youth Foundation	Recreational, Pleasure, or Social Club (N50)
St. Jude Children's Research Hospital	Hospital (Specialty) (E24)
The Doe Fund	Job Training (J22)
World Central Kitchen	Disaster Preparedness and Relief Services (M20)